Agenda ECHO Learning Community: October 15, 2019

9:00 - 9:15

Welcome and Introductions/Reminders

- Basics of Zoom muting, screen sharing, turning on video
- Introductions

9:15 - 9:30

Presentation: Caitlin McGinnis, Robert Tuton, and Melissa Gomez (All Faiths Children Advocacy Center) – Updates about their Interactive Focus Group and their coding process

Overview:

- Cait one month ago completed interactive focus group (first ever) had been doing focus
 groups quarterly but never interactive. Activities with note cards: first question to pair off and
 share answers, second question answered individually, then final question for brainstorming
 session.
- Cait feels it went well and that they received answers they weren't expecting. Taking a while to code data, even as a team. Trying to develop themes.
- During group be more mindful in how you ask the questions and explain the process to get more clear answers, questions and answers we are actually looking for.
- Rob hard to diagnose why they aren't getting the information, how to "fix" the questions to reflect relevant support

Comments

- Charla: was the staff accepting of this process?
 - Cait Yeah, I think they were accepting just needed to figure it out as a group. We split
 into 4 smaller groups, so it wasn't a huge group of people so that it was more
 manageable to get everyone's feedback. Is hopeful that others will be open to the
 change.
- Charla: how many people in focus group?
 - o Cait Everyone invited but not everyone could come, about 50 total participants.
 - Charla seems impressed!
- Charla: What kind of activity did you do for the second question?
 - Cait Everyone had individual notecards and write their responses on their note cards.
 The pros and cons from the first question we have them write 3 each through an active listening process to then share and write down their partners answers.
- Charla: Would you be willing to share?
 - o Cait & Melissa Yes!
- Charla: how difficult was it to get the coding process started?

- Cait It was a little weird, hadn't done it before, but kept reviewing our binders with the
 definitions of everything and what it really means to code. Once we got into it we got
 into the flow of what it is supposed to be.
- o Rob Harry Potter metaphors from last month's didactic very helpful.
- Charla is happy to look at the materials and share with the lab.

9:30 - 9:45

Presentation: Anthony Salvagno and Trish Marquez (Explora) - Focus Group and Coding Updates

Overview:

- Anthony youth apprentice program, 12 kids per cohort, 2 cohorts over the summer. Started to interview all students upon entry to evaluate their understanding of what science is. One main evaluation point is to determine whether our program is expanding that world view. Another mechanism was to give them a survey at end of the program for each cohort, about 30 questions, expanding on topic areas as a pre- and post- survey as well as weekly reflections. What did they like, what didn't they like?
 - Major Challenges: was found that teams aren't very articulate in their feelings short responses. Makes it hard to code one-word responses. Instead tried to Caitgorize the responses.
 - Trish a lot of this was already in place but we received it and fixed some questions in the hope that it would give us the information we wanted. Now I think we have a better understanding of what kinds of questions to ask after going through the Eval Lab.
- Anthony Screen share pre-survey results.
 - o Examples: list some jobs that use science.
 - Tried to code but is mostly just a list. Caitgorized them into different fields instead. Example - Applied science or engineering jobs
 - Started to compare with post surveys (not done with evaluation measurements) but can also Caitgorize responses and compare the number data. After Eval Lab we implemented weekly mission time to look at the data. Started to code separately, and then would discuss and come to consensus to present information. Challenges of coding have stuck: might not come to consensus but might find trends to help build cohesion.
- Trish we are stuck at the theming part, it has been a challenge. We keep putting it off and we think we have coded something, but it is missing themes. "How do we make this work?" Our questions maybe weren't what we were hoping they would be.
- Anthony tension between the narrative we want to tell and the narrative the data is telling.
 We don't have a rubric within the program but used observation as a form of evaluation. Things we have seen and have documentation of but is not as rigorous.

Comments

- Trish – What does this look like at the end? How can we get there? Do we add the codes and themes into a report or summary?

- Charla: we go back to our eval questions and use it as a format. Maybe you have 2-3 questions, you can structure it as a communication here are our questions and here are the related responses, and with themes you can say these are the things we see come up. Creating, building, example themes can go together in a way that you can use it to support your program outcomes. Once you have the codes, you can identify similarities and try to group that way. If they are responding in this way you can say that it is one of your themes, as pieces of what the participants said as a way to describe the full picture.
- Charla: One-word answers grouping is the perfect thing to do, sometimes we create frequency charts with all the words of what people said and how many times they came up. Can be tricky, might be making qualitative data quantitative, but sometimes that's the best thing we can do. Willing to share?
 - Anthony sure!
- Kelly you mentioned that the coding process took time, but can you mention any times that you wish you had allocated in the beginning, and how much time would you have wanted to set each week to dig into the data at the start?
 - Trish We initially said a very big chunk, but by the end of the 3 hours it was too much. We wanted to knock it out, but it became too much. For us, more than hour was too much and less than an hour was not enough. We are almost there, maybe another few weeks and we might have something more substantial, but sometimes more time may not be better.
 - Anthony we didn't feel like we knew what we were doing but once we started
 dedicating more time, the time between the coding sessions helped me to reframe my
 thoughts to inform how I think about it the next time. Can make it more efficient.
- Anita How are you giving the feedback to the organization, staff, or board, and in what format? How are you sharing the information in a way that others understand?
 - Cait Had gotten through first round of theming and came up with about 16 overarching themes and then break it down by each theme. We are still figuring out how to share it with the agency whether that is a survey or a bulletin to individuals but will be a continued process to figure it out. We will submit a quarterly report but figuring out how to make it 'digestible'.
 - Anthony taking so much time helped us to find out what made the most sense for our director. In our case it was about providing the most useful means of communicating the program itself.
 - Trish especially in this program because it is not grant funded. It's good to do the
 process because we can use it as a way to streamline the rest of our evaluation
 programs. When its grant-funded we do have to do grant reports but for this program
 we have that extra freedom.
- Kelly Are there do and don't rules when defining the single descriptive words on the survey? Are there different groups you could share the coding with to divvy up the big data?
 - Charla: anytime you can get more people in it the better, but try to have a few main people. When you try to get everyone back together you should have a few people to go back through the codes to find common ground or differences in ideas to then focus on where they diverge. Refocus the efforts with the main people and dive in in more depth.

9:45 - 10:15

Didactic: Appreciative Inquiry - Presenter: Dr. Charlotte (Lani) Gunawardena

- Lani how I came to work with appreciative inquiry.
 - Organizational learning and instructional technology How I use the approach to evaluate the Native American Center for Health.
- What is appreciative inquiry?
 - Anita has used it a bit, for change management and other activities. My understanding
 is exploring and asking questions in an appreciative way, for example, if it was the
 perfect day tomorrow what would it look like?
- Lani looking at the positive aspect of the program. As external evaluators we have a position of power, can write a report that might reflect poorly on the organization. People sometimes really don't want to be evaluated, but how can we overcome that?
 - Formal Definition: is the study and exploration of what gives life to human systems when they function at their best.
- Appreciative Inquiry as an evaluation strategy
 - o Inquires into, identifies, and further develops what "is best" in an organization.
 - Emphasizes social constructivism (how we learn from each other and negotiate meaning).
 - To learn and grow together through reflection and dialogue.
 - Will enable us to be involved in the evaluation process.
 - Uses qualitative research design.
 - Enables client-centered approach. Must understand program goals and activities of the organization – helps to become accepted.
 - Collaboration to develop logic models, support consideration of socio-historical contexts
 - Program that focuses on Native American communities, we needed an approach that can be useful to them and incorporated indigenous perspectives to promote collaboration.
 - Past evaluation projects have really misrepresented their communities makes people skeptical. But we wanted to know what works and what is useful, which allows them to trust us.
 - Case Study NARCH
 - Goal 1 encourage research on health disparities effecting Native Americans
 - Goal 2 Increase number of American Indian scientists, students, health professionals
 - Goal 3 increase capacity of AAIHB to work in partnership with American Indian communities.
 - Programs to achieve goals student development programs, scholarship programs, establish Southwest Tribal IRB to look at how researchers and evaluators impact communities.

- What was the program logic? develop logic models, develop interview questions (mostly individual at start, but once accepted used focus group interactions)
 - o The 4-1 Process Model
 - Phase 1 Inquire
 - Phase 2 Imagine
 - Phase 3 Innovate
 - Phase 4 Implement
- Appreciative Inquiry as a statement of philosophy and ideology
 - Telling stories, dialogues, inclusivity of all voices. How we ask a question is very important to make sure we ask the kinds of questions that help participants feel more connected and that they can share their experiences.
- Appreciative inquiry as an operational strategy
 - Developed positive communication
 - Able to accommodate diverse groups and establish trust
- Appreciative Inquiry as an intervention
 - o Stakeholder engagements creates greater level of understanding
 - Used evaluation recommendations to improve projects next year
 - Established trust
- How do you communicate evaluation? Example
 - Data Placemat, one page
- Challenges? hard to address project failures directly, needs administrative support

Comments

- Bill: How difficult is it to sort out phase 2 and phase 3? It seems phase 2 and 3 might be understood as the same thing.
 - Lani: They are related! They are all related. Sometimes when we do an interview it is hard to do phases at different points of time, so we ask them in the same interview guide. The moment you ask them, in terms of 'how would you transform the work,' they might already come up with the challenges (answering phase 3 without asking it explicitly). If they have been addressed by Imagined state, might not have to ask them. Transforming and doing things differently are similar but breaking them into phases makes sure that you have addressed them.
- Sarah Gissinger: How much administrative support did you have and what they did to help with the process?
 - Lani: For us, the program manager was the one who administered all the different components under the research center. She solicited us, and said they had problems with evaluation before, but going into an organization where you don't know anyone, I would spend more time initially to develop trust. I already had that established, and we needed to be introduced as a legitimate help.

<u>10:15 - 10:30</u>

Questions, reflections, announcements

- Announcing November 19th ECHO ethical implications of evaluation and IRB information with Melissa Binder and Claudia Diaz Fuentes.
- Sharing information at the Summer Institute July 27th July 31st in 2020.
- Thanks and wrap up.