What Evaluation Is and Isn't, Designing a CBP-Eval

UNM Evaluation Lab Summer Institute

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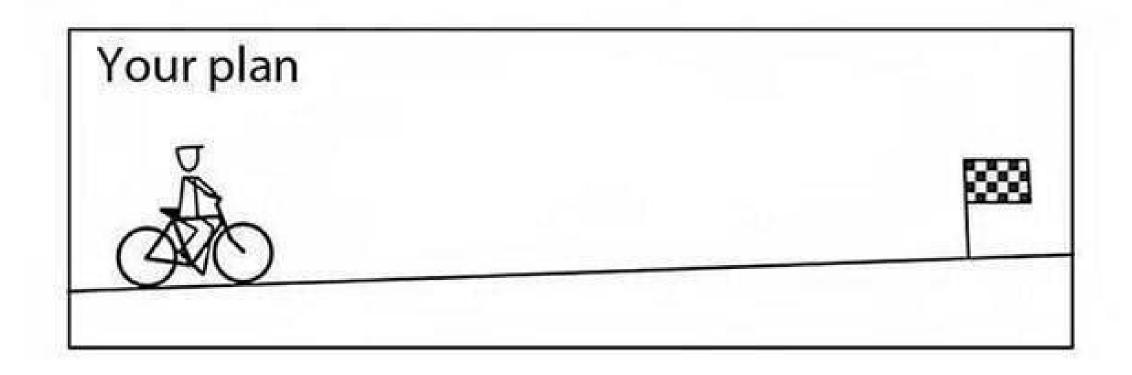


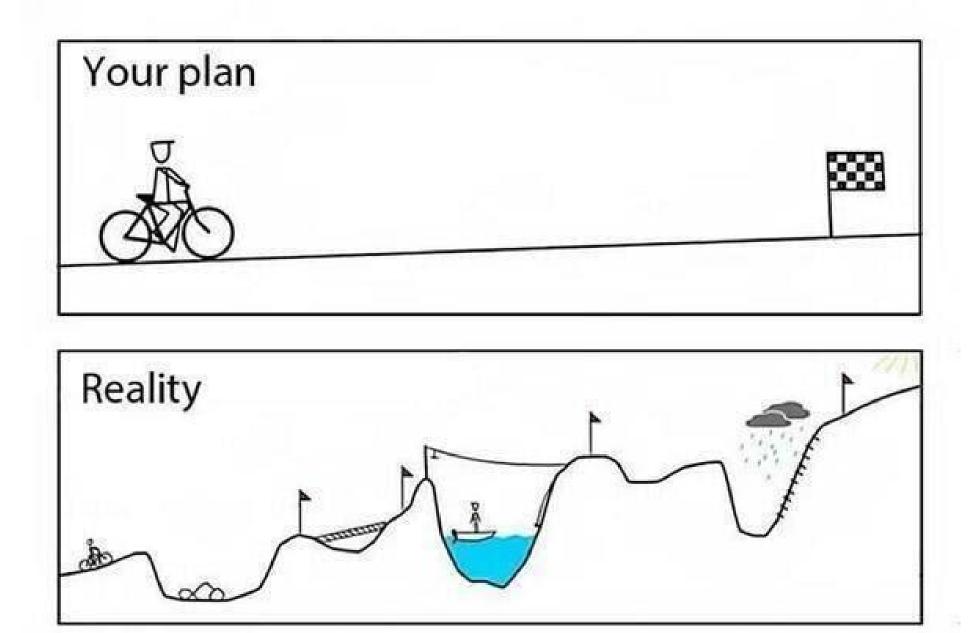
Objectives

Learn about what community based participatory evaluation is and isn't regarding:

- Planning and implementation
- Prioritization
- Relationship building

CBPE isn't quick





Avoid the Planning Fallacy

Create a detailed plan together \rightarrow backwards planning

- 1. Start with the end
- 2. Write down everything that needs to get done
- 3. Assign a timeframe and person/team to each task
- 4. Create your timeline
- 5. Ask: what could go wrong? Try to anticipate issues (grant deadlines, vacation times, competing projects)
- 6. Revise the timeline

Backwards planning: sample checklist

- Begin new evaluation/restart cycle
- Create action plan on recommendations and next steps
- □ Share final report with key stakeholders including recommendations and next steps
- □ Create final report
- Submit draft report for feedback from key stakeholders including recommendations and next steps
- □ Share results with key stakeholders
- □ Create results reporting tool
- Conduct data analysis
- Collect data
- Pilot instrument
- □ Create instrument
- □ Review the literature
- □ Decide on methods to achieve goal and answer question
- □ Review the literature
- □ Decide on evaluation goal and question
- □ Welcome stakeholders into evaluation process
- □ Identify stakeholders
- □ Gather your core team

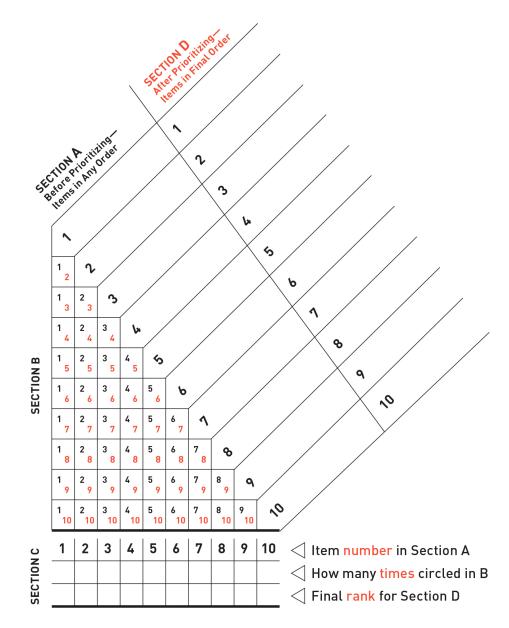
It's not a free for all

- CBPE→the evaluator and the people being evaluated are equal partners in decision making
- CBPE is systematic and intentional
- Develop shared vision, values, and agendas
- Keep things organized!

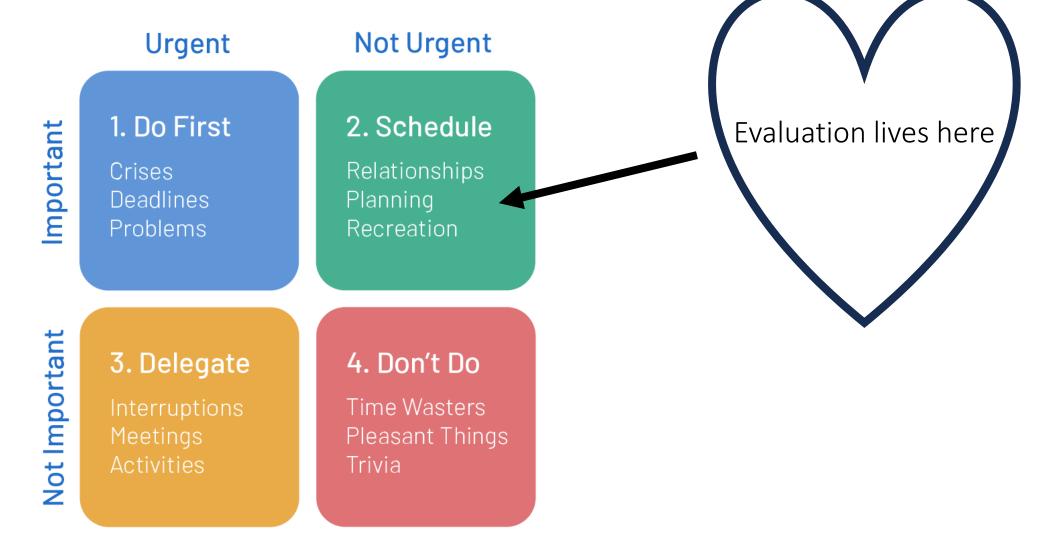
Put your priorities on the table

- When working together, brainstorm priorities
- In the early stages, lay out everyone's interests in the evaluation
- If it helps, check out the <u>Richard Boyles' Prioritizing Grid</u>

PRIORITIZING GRID FOR 10 ITEMS OR LESS



It is intentional: Covey Matrix



What it can be: relationship building

- Critical methodology: relationship where the core belief is equal rights and voice between the evaluation team and those being evaluated
- Relationship building:
 - Assess and accept where you are
 - You may need to make amends
 - Be careful to cultivate trust
 - Positive pressure in the right direction-->keep at it
 - Build together, maybe start small

Word to the wise: If you want to go fast, go alone. If you want to go far, go together.

	Poor relationship	Some relationship	Working relationship	Joyful relationship
Communication	Communication is one- sided. Slow or no	Communication is cordial but minimal.	Communication is strong and responsive. Emails	Communication is delightful, responsive, and anticipatory. There is a clear smoothness to
	responsiveness. May even	Response times are	and calls are answered	all exchanges. Meetings are lively with a fluid
	be characterized by	uneven—sometimes	quickly. Meetings are	exchange of ideas and plans. Agendas are co-
	hostility, unpleasantness,	slow. Meetings meet	characterized by a	created. Meeting duties are shared.
	or demands. Meetings are	basic purpose of	positive back and forth;	
	one sided and/or tense.	exchanging	agendas are co-created	
		information	by all sides.	
Resources	Resources are not shared or are distributed	Resources are shared occasionally. May be	Resources are shared openly and fairly. All	Resources are shared openly and fairly with an emphasis on equity and justice meaning
	unevenly in a way that	somewhat one-sided.	sides trust one another	that those with fewer overall resources are
	favors the more well-off.		to use and distribute	allocated more and in everyone's best
			resources in everyone's	interest.
			best interest.	
Decision	Decision making is not	Decision making is	Decision making is	Decision making is shared and inclusive with
making	shared or is one-sided.	shared but	shared and inclusive. All	an emphasis on equity and justice meaning
	Major decisions are one-	unenthusiastic.	parties have a strong	that those with less systemic power and voice
	sided.		voice and power to	are given more say in how decisions are
			advocate for themselves.	made.
Results sharing	Results are kept partially	Results are shared	Results are shared	Results are shared together with all parties
	or fully hidden from one	reluctantly.	together with all parties	owning the information and the manner in
	side. Results are		coming to consensus on	which it is reported. Full transparency. Very
	presented in a way that is		how to report results.	respectful.
	harmful or reflects poorly		Full transparency.	
	on one side.			

Work in Progress

- Generating and maintaining healthy relationships with stakeholders enhances your organization's ability to achieve its mission and accomplish its desired outcomes through partnerships.
- Including stakeholders in the evaluation planning and process is one way to nurture healthy relationships
- Can you identify which stakeholders you have strong relationships with? Can you identify what makes those relationships strong?
- Can you identify which stakeholders you have little or no relationship with? Can you identify ways to make amends, nurture and/or grow those relationships?

Questions or comments? $\equiv NEW YORKER \qquad Subscribe$ Cartoons from the Issue

1



"I know about dogs. This is the end you talk to."